Financial Statements **December 31, 2013**



June 25, 2014

Independent Auditor's Report

To the Board Members of the Sudbury & District Health Unit, Members of Council, Inhabitants and Ratepayers of the Participating Municipalities of Sudbury & District Health Unit

We have audited the accompanying financial statements of the Sudbury & District Health Unit, which comprise the statement of financial position as at December 31, 2013 and the statements of operations, accumulated surplus, changes in net financial assets, and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Sudbury & District Health Unit as at December 31, 2013 and the results of its operations, accumulated surplus, changes in its net financial assets and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Pricewaterhouse Coopers LLP
Chartered Professional Accountants, Licensed Public Accountants

Statement of Financial Position

As at December 31

	2013 \$	2012 \$
Financial assets Cash and cash equivalents Accounts receivable Receivable from the Province of Ontario	10,792,770 288,634 147,463	9,834,789 287,102 199,857
	11,228,867	10,321,748
Financial liabilities Accounts payable and accrued liabilities Deferred revenue Payable to the Province of Ontario Employee benefit obligations (note 3)	1,539,642 466,280 830,252 2,745,755	1,488,728 279,576 953,344 2,758,541
	5,581,929	5,480,189
Net financial assets	5,646,938	4,841,559
Non-financial assets Tangible capital assets (note 4) Prepaid expenses	6,154,880 187,026	6,134,282 246,872
Accumulated surplus (note 5)	11,988,844	11,222,713

Commitments and contingencies (note 6)

Approved by the Board

Board member	Board member

Statement of Operations

For the year ended December 31

		2013	2012
	Budget \$	Actual \$	Actual \$
Revenues (note 11)			
Provincial grants	20,654,033	19,838,853	19,363,857
Per capita revenue from municipalities (note 9) Other	6,618,344	6,493,344	6,490,066
Plumbing inspections and licences	250,000	288,036	303,350
Interest	70,000	96,374	84,780
Other	682,372	983,318	804,867
	28,274,749	27,699,925	27,046,920
Expenses (note 11)			
Salaries and wages (note 7)	17,770,376	17,564,924	17,270,833
Benefits	4,509,154	4,406,279	4,129,364
Transportation	409,202	362,467	382,010
Administration (note 10)	2,870,226	2,315,919	2,089,552
Supplies and materials	1,986,474	1,301,229	1,287,817
Small operational equipment	729,317	346,590	302,737
Amortization of tangible capital assets (note 4)	-	636,386	643,655
	28,274,749	26,933,794	26,105,968
Annual surplus	-	766,131	940,952

Statement of Accumulated Surplus

For the year ended December 31

	2013 \$	2012 \$
Accumulated surplus - Beginning of year	11,222,713	10,281,761
Annual surplus	766,131	940,952
Accumulated surplus - End of year	11,988,844	11,222,713

Statement of Changes in Net Financial Assets

For the year ended December 31

	2013 \$	2012 \$
Annual surplus	766,131	940,952
Purchase of tangible capital assets	(656,984)	(331,931)
Amortization of tangible capital assets	636,386	643,655
Change in prepaid expenses	59,846	(71,286)
Change in net financial assets	805,379	1,181,390
Net financial assets - Beginning of year	4,841,559	3,660,169
Net financial assets - End of year	5,646,938	4,841,559

Statement of Cash Flows

For the year ended December 31

	2013 \$	2012 \$
Cash provided by (used in)		
Operating activities Annual surplus Adjustments for Amortization of tangible capital assets Benefit payments related to employee benefit obligations Non-cash expense related to employee benefit obligations Change in non-cash working capital items Accounts receivable Receivable from the Province of Ontario Payable to the Province of Ontario Accounts payable and accrued liabilities Deferred revenue Prepaid expenses	766,131 636,386 (168,764) 155,978 (1,532) 52,394 (123,092) 50,914 186,704 59,846	940,952 643,655 (163,870) 23,190 477,113 120,989 195,533 129,166 (57,174) (71,286)
Investing activities	1,614,965	2,238,268
Purchase of tangible capital assets	(656,984)	(331,931)
Increase in cash and cash equivalents during the year	957,981	1,906,337
Cash and cash equivalents - Beginning of year	9,834,789	7,928,452
Cash and cash equivalents - End of year	10,792,770	9,834,789

Notes to Financial Statements **December 31, 2013**

1 Nature of operations

The Sudbury & District Health Unit (Health Unit) was established in 1956, and is a progressive, accredited public health agency committed to improving health and reducing social inequities in health through evidence-informed practice. The Health Unit is funded through a combination of Ministry grants and through levies that are paid by the municipalities to whom the Health Unit provides public health services. The Health Unit works locally with individuals, families, community and partner agencies to promote and protect health and to prevent disease. Public health programs and services are geared toward people of all ages and delivered in a variety of settings including workplaces, day care and educational settings, homes, health-care settings and community spaces.

The Health Unit is a not-for-profit public health agency and is therefore exempt from income taxes under the Income Tax Act (Canada).

2 Summary of significant accounting policies

These financial statements are prepared by management in accordance with Canadian public sector accounting standards established by the Public Sector Accounting Board. The principal accounting policies applied in the preparation of these financial statements are set out below.

Basis of accounting

The financial statements are prepared using the accrual basis of accounting.

The accrual basis of accounting recognizes revenues as they are earned. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

Cash and cash equivalents

Cash and cash equivalents includes guaranteed investment certificates that are readily convertible into known amounts of cash and subject to insignificant risk of change in value.

Guaranteed investment certificates amounted to \$2,149,471 as at December 31, 2013 (2012 - \$2,128,073) and these can be redeemed for cash on demand.

Employee benefit obligations

The Health Unit accounts for its participation in the Ontario Municipal Employee Retirement Fund (OMERS), a multi-employer public sector pension fund, as a defined contribution plan.

Vacation and other compensated absence entitlements are accrued for as entitlements are earned.

Notes to Financial Statements

December 31, 2013

Sick leave benefits are accrued when they are vested and subject to payout when an employee leaves the Health Unit's employ.

Other post-employment benefits are accrued in accordance with the projected benefit method pro-rated on service and management's best estimate of salary escalation and retirement ages of employees. The discount rate used to determine the accrued benefit obligation was determined by reference to market interest rates at the measurement date on high quality debt instruments with cash flows that match the timing and amount of expected benefit payments.

Actuarial gains (losses) on the accrued benefit obligation arise from the difference between actual and expected experiences and from changes in actuarial assumptions used to determine the accrued benefit obligation. These gains (losses) are amortized over the average remaining service period of active employees.

Non-financial assets

Tangible capital assets and prepaid expenses are accounted for as non-financial assets by the Health Unit. Non-financial assets are not available to discharge liabilities and are held for use in the provision of services.

Tangible capital assets

Tangible capital assets are recorded at cost, and include amounts that are directly related to the acquisition of the assets. The Health Unit provides for amortization using the straight-line method designed to amortize the cost, less any residual value, of the tangible capital assets over their estimated useful lives. The annual amortization periods are as follows:

Asset class	Years
Building	40
Computer hardware	3
Leasehold improvements	10
Vehicles and equipment	10
Computer software	1
Website design	5
Parking lot resurfacing	10

Prepaid expenses

Prepaid expenses are charged to expenses over the periods expected to benefit from them.

Notes to Financial Statements

December 31, 2013

Accumulated surplus

Certain amounts, as approved by the Board of Directors, are set aside in accumulated surplus for future operating and capital purposes. Transfers to/from funds and reserves are an adjustment to the respective fund when approved.

The accumulated surplus consists of the following surplus accounts:

Invested in tangible capital assets

This represents the net book value of the tangible capital assets the Health Unit has on hand.

Unfunded employee benefit obligations

This represents the unfunded future employee benefit obligations comprised of the accumulated sick leave benefits, other post-employment benefits and vacation pay and other compensated absences.

The accumulated surplus consists of the following reserves:

Working capital reserve

This reserve is not restricted and is utilized for the operating activities of the Health Unit.

Public health initiatives

This reserve is restricted and can only be used for public health initiatives.

Corporate contingencies

This reserve is restricted and can only be used for corporate contingencies.

· Facility and equipment repairs and maintenance

This reserve is restricted and can only be used for facility and equipment repairs and maintenance.

Sick leave and vacation

This reserve is restricted and can only be used for future sick leave and vacation obligations.

• Research and development

This reserve is restricted and can only be used for research and development activities.

Notes to Financial Statements **December 31, 2013**

Revenue recognition

Revenue from government grants and from municipalities is recognized in the period in which the events giving rise to the government transfer have occurred as long as: the transfer is authorized; the eligibility criteria, if any, have been met except when and to the extent that the transfer gives rise to an obligation that meets the definition of a liability for the recipient government; and the amount can reasonably be estimated. Funding received under a funding arrangement, which relates to a subsequent fiscal period and the unexpended portions of contributions received for specific purposes, is reflected as deferred revenue in the year of receipt and is recognized as revenue in the period in which all the recognition criteria have been met.

Other revenues including certain user fees, rents and interest are recorded on the accrual basis, when earned and when the amounts can be reasonably estimated and collection is reasonably assured.

Budget figures

Budget figures have been provided for comparison purposes and have been derived from the budget approved by the Board of Directors.

Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities at the date of the financial statements and the reported amounts of certain revenues and expenses during the reporting period. By their nature, these estimates are subject to measurement uncertainty. The effect of changes in such estimates on the financial statements in future periods could be significant. Accounts specifically affected by estimates in these financial statements are certain accounts receivable, allowance for doubtful accounts, certain deferred revenues, receivable/payable to the Province of Ontario, employee benefit obligations, and the estimated useful lives and residual values of tangible capital assets.

Changes in accounting policies

Government transfers

PS 3410 came into effect for fiscal years beginning on or after April 1, 2012, accordingly, Sudbury & District Health Unit has adopted this Handbook section. This section provides guidance on recognition of government transfers. The Sudbury & District Health Unit's accounting treatment is already aligned with this standard therefore there is no impact to the financial statements. The changes in disclosure and presentation standards have also been applied to the comparative amounts.

Notes to Financial Statements

December 31, 2013

3 Employee benefit obligations

An actuarial estimate of future liabilities has been completed using the most recent actuarial valuation dated December 31, 2011 and forms the basis for the estimated liability reported in these financial statements.

	2013 \$	2012 \$
Accumulated sick leave benefits Other post-employment benefits	883,752 929,951	876,870 916,235
Vacation pay and other compensated absence	1,813,703 932,052	1,793,105 965,436
	2,745,755	2,758,541

The significant actuarial assumptions adopted in measuring the Health Unit's accumulated sick leave benefits and other post-employment benefits are as follows:

	2013 %	2012 %
Discount rate Health-care trend rate	4.25	4.25
Initial	6.20	6.20
Ultimate	4.00	4.00
Salary escalation factor	3.00	3.00

The Health Unit has established reserves in the amount of \$675,447 (2012 - \$359,426) to mitigate the future impact of these obligations.

The accrued benefit obligations for the accumulated sick leave benefits and other post-employment benefits as at December 31, 2013 are \$1,691,481 (2012 - \$1,659,285). Total benefit plan related expenses were \$189,361 (2012 - \$180,291) and were comprised of current service costs of \$131,237 (2012 - \$123,419), interest of \$69,722 (2012 - \$68,470) and a gain related to the amortization of net actuarial gain of \$11,598 (2012 - \$11,598 gain). Benefits paid during the year were \$168,764 (2012 - \$163,870). The net unamortized actuarial gain of \$122,222 (2012 - \$133,820) will be amortized over the expected average remaining service period of 15 years.

(5)

Notes to Financial Statements

December 31, 2013

Land

Tangible capital assets

	ccumulated amortization			-	Cost			
Net boo value o tangibl capita asset	Balance - End of year \$	Disposals \$	Amortization \$	Balance - Beginning of year \$	Balance - End of year \$	Disposals \$	Additions \$	Balance - Beginning of year \$
26,93	-	-	_	_	26,939	-	_	26,939
4,850,73	3,207,135	-	172,829	3,034,306	8,057,868	-	-	8,057,868
151,65	239,676	-	42,927	196,749	391,330	-	-	391,330
436,20	779,873	266,207	239,255	806,825	1,216,077	266,207	281,969	1,200,315
•	223,418	· -	73,648	149,770	223,418	· -	73,648	149,770
62,86	6,985	-	6,985	, <u>-</u>	69,845	-	69,845	· -
429,2	1,670,917	=	90,362	1,580,555	2,100,191	=	23,926	2,076,265
197,2	10,380	-	10,380	-	207,596	-	207,596	-
6,154,8	6,138,384	266,207	636,386	5,768,205	12,293,264	266,207	656,984	11,902,487

	Accumulated amortization				Cost			
Net book value of tangible capital assets \$	Balance - End of year \$	Disposals \$	Amortization \$	Balance - Beginning of year \$	Balance - End of year \$	Disposals \$	Additions \$	Balance - Beginning of year \$
26,939	_	-	-	_	26,939	_	_	26,939
5,023,562	3,034,306	-	201,204	2,833,102	8,057,868	-	19,415	8,038,453
194,581	196,749	_	42,927	153,822	391,330	-	· -	391,330
393,490	806,825	_	280,031	526,794	1,200,315	-	223,101	977,214
-	149,770	_	29,904	119,866	149,770	-	29,904	119,866
495,710	1,580,555	-	89,589	1,490,966	2,076,265	-	59,511	2,016,754
6,134,282	5,768,205	-	643,655	5,124,550	11,902,487	_	331,931	11,570,556

Land Building Leasehold improvements Computer hardware Computer software Vehicles and equipment

Land
Building
Leasehold improvements
Computer hardware
Computer software
Website design
Vehicles and equipment
Parking lot resurfacing

2012

Notes to Financial Statements

December 31, 2013

5 Accumulated surplus

The accumulated surplus consists of individual fund surplus accounts and reserves as follows:

									2013	2012
	Invested in tangible capital assets \$	Unfunded employee benefit obligations \$	Working capital reserve \$	Public health initiatives \$	Corporate contingencies	Facility and equipment repairs and maintenance	Sick leave and vacation \$	Research and development \$	Total \$	Total \$
Balance - Beginning of year Annual surplus (deficit) In-year transfer to (from) reserves Purchase of tangible capital assets	6,134,282 (636,386) - 656,984	(2,758,541) 12,786 -	4,159,117 1,389,731 (1,296,761) (656,984)	1,088,395 - 231,568 -	500,000 - - -	1,683,174 - 749,172	359,426 - 316,021 -	56,860 - - -	11,222,713 766,131 -	10,281,761 940,952 -
Balance - End of year	6,154,880	(2,745,755)	3,595,103	1,319,963	500,000	2,432,346	675,447	56,860	11,988,844	11,222,713

Notes to Financial Statements

December 31, 2013

6 Commitments and contingencies

Line of credit

As at December 31, 2013, the Health Unit has available an operating line of credit of \$500,000 (2012 - \$500,000). There is no balance outstanding on the line of credit at year-end (2012 - \$nil).

Lease commitment

The Health Unit enters into operating leases in the ordinary course of business, primarily for lease of premises and equipment. Payments for these leases are contractual obligations as scheduled per each agreement. Commitments for minimum lease payments in relation to non-cancellable operating leases at December 31, 2013 are as follows:

	\$
No later than 1 year Later than 1 year and no later than 5 years Later than 5 years	218,900 567,428 611,368
	1,397,696

Contingencies

From time to time, the Health Unit is involved in lawsuits and claims arising in the ordinary course of business. Management has established policies and procedures to ensure adequate provisions will be made in the accounts where required such that the ultimate resolution with respect to any claims will not have a material adverse effect on the Health Unit's financial position or results of operations. As at December 31, 2013, no such claims exist.

7 Salaries and wages

Included in salaries and wages is compensation to the Medical Officer of Health and Associate Medical Officer of Health as follows:

	2013 \$	2012 \$
Medical Officer of Health		
Base salary	245,596	310,868
Compensation expenses	11,607	11,464
	257,203	322,332
Associate Medical Officer of Health		
Base salary	152,526	244,361
Compensation expenses	10,551	6,995
	163,077	251,356

Notes to Financial Statements

December 31, 2013

8 Pension agreements

The Health Unit makes contributions to OMERS, which is a multi-employer plan, on behalf of its members. The plan is a defined contribution plan, which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to OMERS for 2013 was \$1,764,747 (2012 - \$1,540,522) for current service and is included within benefits expense on the statement of operations.

9 Per capita revenue from municipalities

	2013 \$	2012 \$
Township of Assiginack Township of Baldwin	29,804 20,519	28,816 19,665
Township of Billings (and part of Allan)	19,350	18,562
Township of Burpee Township of Central Manitoulin	10,909 67,141	10,644 63,538
Municipality of St. Charles	45,778	44,781
Township of Chapleau	79,803	77,621
Municipality of French River Township of Espanola	90,128 176,489	88,395 174,388
Township of Gordon (and part of Allan)	17,077	16,939
Town of Gore Bay Municipality of Markstay-Warren	30,714 91,621	29,011 92,938
Township of Northeastern Manitoulin & The Islands	84,673	82,813
Township of Nairn & Hyman	15,909	15,122
Municipality of Killarney Township of Sables and Spanish River	14,156 107,075	14,862 102,868
City of Greater Sudbury	5,578,627	5,596,188
Township of Tehkummah	13,571	12,915
	6.493.344	6.490.066

10 Administration expenses

<u>-</u>		2013	2012
	Budget	Actual	Actual
	\$	\$	\$
Professional fees Advertising Building maintenance Staff education Utilities Rent Liability insurance Postage Telephone Memberships and subscriptions Strategic planning	985,460	581,560	599,122
	309,710	265,514	186,968
	340,725	382,949	307,946
	356,919	271,410	187,661
	161,476	170,610	152,870
	264,080	244,680	261,398
	98,385	97,227	90,924
	100,193	55,578	64,945
	201,817	193,396	192,444
	46,461	48,673	40,778
	5,000	4,322	4,496
	2,870,226	2,315,919	2,089,552

Notes to Financial Statements

December 31, 2013

11 Revenues and expenses by funding sources

	OLHA \$	CNO \$	CINOT \$	Enhanced Food Safety Haines Initiative \$	HSO \$	CID \$	IC-PHN \$	MOH/ AMOH \$	Public Health Awareness \$	Public Health Nurses Initiatives \$	SDWS \$	Influenza \$	Subtotal \$
Revenues													
Provincial grants Provincial grants - one-time	14,600,958	104,480	25,285 -	31,600	389,895 -	388,907 -	88,300 -	79,143 -	16,132 -	176,910 -	106,000 16,111	39,280	16,046,890 16,111
Unorganized territories Municipalities	769,877 6,414,688	-	- 9,788	-	-	-	-	-	-	-	- 47,222	-	769,877 6,471,698
Plumbing and inspections Interest	288,036 96,374	-	-	-	-	-	-	-	_	_	-	_	288,036 96,374
Other	718,732	-	-	-	-	-	-	-	-	-	-	-	718,732
	22,888,665	104,480	35,073	31,600	389,895	388,907	88,300	79,143	16,132	176,910	169,333	39,280	24,407,718
Expenses													
Salaries and wages	14,449,249	84,068	-	-	261,452	295,302	72,171	69,917	-	142,668	122,038	27,074	15,523,939
Benefits	3,683,360	20,412	-	-	65,840	70,722	16,129	9,226	-	34,242	34,206	2,408	3,936,545
Transportation	242,860	-			5,747	1,500	-	-		-	13,089	1,547	264,743
Administration (note 10)	2,027,495	-	33,714	31,600	35,292	603	-	-	8,000	-	-	4,767	2,141,471
Supplies and materials Small operational equipment Amortization of tangible capital	798,303 287,721	-	-	-	21,564 -	20,780	-	-	8,132 -	-	-	3,484	852,263 287,721
assets	636,386	-	-	-	-	-	-	-	-	-	-	-	636,386
	22,125,374	104,480	33,714	31,600	389,895	388,907	88,300	79,143	16,132	176,910	169,333	39,280	23,643,068
Annual surplus	763,291	-	1,359	-	-	-	-	-	-	-	-	-	764,650

OLHA - MOHLTC mandatory cost-shared, including unorganized territories

VBD - Vector borne diseases

 $\ensuremath{\mathsf{CINOT}}$ - Children in need of treatment

SDWS - Small drinking water systems

Men. C - Meningococcal vaccine program

HPV - Human papilloma virus

HSO - Healthy Smiles Ontario

MCYS - Ministry of Children and Youth Services CID - Infectious Diseases Control Initiative

MOH/AMOH - MOH/AMOH Compensation Initiative

IC - PHN - Infection Prevention and Control Nurses Initiative

HCPF - Healthy Communities Partnership Fund

CNO - Chief nursing officer

One-time - records management, needle exchange, vaccine fridges

Other - other ministry grants, which include:

school asthma project

bed bugs

HIV Aids - anonymous testing

diabetes prevention

PHI practicum

Notes to Financial Statements

December 31, 2013

	Meningo- coccal C \$	HPV \$	VBD \$	MCYS \$	Smoke- Free Ontario \$	HCPF \$	Records management \$	Panorama \$	One-time	Other \$	Non- ministry \$	Subtotal \$	Total \$
Revenues													
Provincial grants	11,458	15,283	60,499	1,589,897	695,224	46,044	-	-	-	291,045	-	2,709,450	18,756,340
Provincial grants - one-time	-	-	-	-	25,200	-	146,640	54,183	70,502	-	-	296,525	312,636
Unorganized territories	-	-	-	-	-	-	-	-	-	-	-	.	769,877
Municipalities	-	-	21,646	-	-	-	-	-	-	-	-	21,646	6,493,344
Plumbing and inspections Interest	-	-	-	-	-	-	-	-	-	-	-	-	288,036 96,374
Other		-	-					-	-	-	264,586	264,586	983,318
Other											204,500	204,300	300,310
	11,458	15,283	82,145	1,589,897	720,424	46,044	146,640	54,183	70,502	291,045	264,586	3,292,207	27,699,925
Expenses													
Salaries and wages	10,354	11,052	30,344	1,227,923	439,664	_	91,240	33,585	8,548	149,091	39,184	2,040,985	17,564,924
Benefits	1,032	1,102	2,776	278,976	108,277	-	22,546	6,539	862	37,829	9,795	469,734	4,406,279
Transportation	12	893	7,693	41,200	29,557	506	· -	-	-	17,863		97,724	362,467
Administration (note 10)	-	-	2,411	14,688	99,452	17,127	-	-	-	29,844	10,926	174,448	2,315,919
Supplies and materials	60	2,236	37,440	20,110	43,474	28,411			56,136	56,418	204,681	448,966	1,301,229
Small operational equipment	-	-	-	7,000	-	-	32,854	14,059	4,956	-	-	58,869	346,590
Amortization of tangible capital assets	_	_	_				_	_		_		_	636,386
dssets		-	-	-		-	-		-				030,360
	11,458	15,283	80,664	1,589,897	720,424	46,044	146,640	54,183	70,502	291,045	264,586	3,290,726	26,933,794
Annual surplus	_	-	1,481	-	_	-	-	-	-	-	-	1,481	766,131

OLHA - MOHLTC mandatory cost-shared, including unorganized territories

VBD - Vector borne diseases

CINOT - Children in need of treatment

SDWS - Small drinking water systems

Men. C - Meningococcal vaccine program

HPV - Human papilloma virus

HSO - Healthy Smiles Ontario

MCYS - Ministry of Children and Youth Services

CID - Infectious Diseases Control Initiative

MOH/AMOH - MOH/AMOH Compensation Initiative

IC - PHN - Infection Prevention and Control Nurses Initiative

HCPF - Health Communities Partnership Fund

CNO - Chief nursing officer

One-time - records management, needle exchange, vaccine fridges

Other - other ministry grants, which include:

school asthma project

bed bugs

HIV Aids - anonymous testing

diabetes prevention

PHI practicum